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CENTRAL INTELLIGENCE AGENCY

DDA 78-3633/1

WASHINGTON, D.C. 20505

20 September 1978

DD/A Registr

The Honorable John M. Thomas Assistant Secretary for Administration

Department of State Washington, D. C. 20520 Dear John, Per our telephone conversation of Tuesday, 19 September, 25X1 I am forwarding to you recommendations to me for an 25X1A agenda for the first meeting of the |Joint Policy Board. 25X1A I would just add a few comments: 25X1 The first item is practically a non-problem. The Agreement itself does not specify by title the members of the Board. The Secretary, however, has indicated you and Stu, and the Director here has indicated Bill and myself. It is merely meant to tidy the record. b. The other three items are worthy of a few minutes discussion amongst us before we turn the troops loose. If your calendar permits, I would suggest we get together 25X1 around 3:00 p.m. on Wednesday, 27 September, or about 2:00 p.m. on Thursday, 28 September. If it is more convenient to push it off to the following week, that is all right with me. Best regards, Is/ Jack, John F. Blake Deputy Director for Administration

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15 September 1978

	MEMORANDUM FOR: Deputy Director for Administration
5X1A	FROM : Director of Communications
	SUBJECT : Agenda for the Initial Meeting of the Joint Policy Board
5X1	The first meeting of the Joint Policy Board should probably be on organization of the Board, its committees, and types of support to be provided to the Board by the State and CIA liaison officers. I recommend the following as the single agenda item.
	a. Verification of membership.
	b. Mission: Establish operational, procedural and technical policy guidelines, resolve problems, and coordinate planning, programming, and procurement for optimum resource utilization.
	c. Establishment of standing committees of the Joint Policy Board.
	(1) Communications requirements.
	(2) Installation standards.
	(3) Program coordination.
	(4) Communication security.
	(5) Shielded enclosures.
	(Others may be needed)

25X1

25X1

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SUBJECT: Agenda for the Initial Meeting of the Joint Policy Board	25X1
d. Types of support to be provided to the Board by the liaison officers:	
(1) Monitor and report on compliance with the MOA and provide recommendations, at least annually, for revision of the MOA.	
(2) Make joint studies as requested by the Board.	
(3) Monitor planning and implementation of major joint programs and projects.	
(4) Make recommendations for consolidation of communications facilities.	
(5) Develop and maintain operational handbook.	25X1A
(6) Formulate and recommend agenda items for the Board.	
	25X1A
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DD/A Registry 78-3633

OC-M-78-677

15 September 1978

	MEMORANDUM FOR:	Deputy Director for Administration	
25X1A	FROM :	Director of Communications	
	SUBJECT :	Agenda for the Initial Meeting of the Joint Policy Board	25X1
25X1	should probably committees, and Board by the Sta	st meeting of the Joint Policy Board be on organization of the Board, its types of support to be provided to the te and CIA liaison officers. I recommend the single agenda item.	
	a. Ve	rification of membership.	
,	procedural resolve pro	ssion: Establish operational, and technical policy guidelines, blems, and coordinate planning, and procurement for optimum ilization.	ILLEGIB
	c. Es of the Join	tablishment of standing committees t Policy Board.	
	(1) Communications requirements.	
	4 (2) Installation standards.	
:	(3) Program coordination.	
	~ ~ · · ·	4) Communication security.	
		5) Shielded enclosures.	
		(Others may be needed)	
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OC-M-78-077

SUBJECT: Agenda for the Initial Meeting of the Joint Policy Board	25X1
d. Types of support to be provided to by the liaison officers:	the Board
(1) Monitor and report on complia with the MOA and provide recommendatio at least annually, for revision of the	ns,
(2) Make joint studies as request by the Board.	ed
(3) Monitor planning and implemen of major joint programs and projects.	tation
(4) Make recommendations for cons of communications facilities.	057/4
(5) Develop and maintain op	perational 25X1
(6) Formulate and recommend agend for the Board.	la items
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OCPS M78-042 26 September 1978

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	MEMORANDUM FOR: Director of Communications	
25X1A	FROM : Acting Chief, Planning Staff, OC	
	SUBJECT : Topics for the Initial Meeting of the CIA/DOS Joint Policy Board	25X1
	REFERENCE: OC-M78-677, 15 September 1978	
25X1	1. The reference outlines a proposed agenda for the initial meeting of the CIA/DOS Joint Policy Board (JPB). To properly address these items, it is believed that several important questions should be answered.	
25X1	The first agenda item is "verification of membership." While the membership has been agreed upon, at least informally, the MOA states only that the JPB will be "composed of equal DOS and CIA representatives" and that "each organization will nominate an executive to serve as co-chairman of the Board." A second minor item is the frequency of meetings. The MOA calls only for meetings "quarterly or more often if required alternately at DOS and CIA offices." It may be desirable to discuss a mechanism for calling "emergency" meetings to discuss items which should not or cannot be held in abeyance for up to three months.	
25X1	The MOA states the JPB's mission, and the reference includes it as an item for discussion. How will the JPB perform this mission? At what point will issues be raised to the JPB's attention? What assistance will the JPB have in analyzing issues which it is considering? In general, it is suggested that items be brought to the attention of the Board for action only when it is clear that a matter of policy is involved or when problems of implementation of the joint working arrangements specified in the MOA occur. Status and informational briefings would also be given. Most issues should	25X1
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SUBJECT:	Topics for th	he Init	ia <u>l M</u> eetin	g of	the	CIA/DOS
	Joint Polic	cy Boar	rd	_		-

be settled at the liaison officer or office level. Even in matters of policy, the liaison officers should fully research background and applicable information and present a position paper on the issue prior to JPB meetings. In summary, four busy executives, most probably meeting only four times a year, must rely on their staffs to make them aware of issues raised at a working level and to prepare them to discuss any item to be raised at the meetings. The two liaison officers must serve as the focus for this support to the JPB. To formalize these and other JPB functions in a general sense, a proposed JPB Charter is included as an attachment.

- 4. While it is assumed that you and Mr. Branch will have discussed the two liaison officer position descriptions prior to the upcoming meeting, the liaison officer duties could be discussed at the meeting, and their relation to the JPB stated to avoid any possible misunderstanding. This is suggested particularly since the liaison officers will be extremely important in influencing the day-to-day workings of the new MOA. One action which is recommended for the Board is to place committees under the co-chairmanship of the liaison officers. This could be accomplished under the liaison officer role of providing staff support for the Board and would limit the number of people with whom the JPB would need to deal.
- 5. Subparagraph c. of the reference lists a number of proposed "standing committees." If the liaison officers are to be committee co-chairmen, it is suggested that initial committee makeup be formulated by the liaison officers, yourself and Mr. Branch. It should not be necessary to establish separate committees for all items listed in the reference.
- 6. While it is agreed that the discussion of these items will, and should, fully occupy the initial JPB meeting, subjects for future meetings or liaison officer reports might be discussed including items listed earlier by the Planning Staff:
 - Establishment of Joint Standards of Service.
 (Definition of agreed level and types of communications service.)

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Next 11 Page(s) In Document Exempt